











Experiences with Entrepreneurial education in North Macedonia – stop the brain drain with entrepreneurship education

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About us (1)



Prof. dr. Radmil Polenakovikj:

- Teaching Entrepreneurship since 1997 at Mechanical Faculty
- Established the first University Business start-up centre in 2006 and the National Centre for Development of Innovation and Entrepreneurial Learning in 2009
- Since 2006 organized national business plan competitions for secondary schools & business pitch competitions for students and graduates
- Supported the establishment of > 60 start-up companies
- Involved in more than 100 projects funded or supported by: EU programs (transnational, cross-border, FP7, Tempus, COSME, Erasmus+, thematic calls, etc.), OECD, World Bank, ETF, ADA, USAID, GTZ, CEI, UNCTAD, SEECEL, UK Embassy, Denmark Embassy, Macedonian ministries and agencies, etc.
- Developed national strategic documents for Entrepreneurial learning; for Clusters development, Smart Specialization Mapping, etc.

About us (2)



Liljana Polenakovikj, MSc:

- Mathematics teacher in primary schools (1990 2008)
- Advisor at Bureau for Development in Education, Ministry of education and science (after 2009)
- Participated in numerous projects related to improvement of quality in education, innovative techniques for teaching, implementation of entrepreneurial topics in curriculums in primary schools, etc.
- Finalizing PhD thesis in entrepreneurship education with focus on primary education
- Developed model for testing entrepreneurship competences for primary and secondary school students





Before 2010:

- Entrepreneurship was subject (course) on the University postgraduate and undergraduate level - Economic Faculty (1992) and Mechanical Faculty (1997)
- Junior Achievement program started its activities in 1997/1998 for secondary schools
- Donor driven programs supported the entrepreneurship development and career guidance in secondary schools [USAID USA, GIZ Germany and KulturKontakt Austria) after 2005 mainly in VET schools (school companies, Career Centres, teacher training]
- Established National Agency for Entrepreneurship promotion 2003





After 2010:

- Law on Innovation activity 2012
- Introduction of course Business and Entrepreneurship in 4th year of secondary schools - 2012
- Establishment of the Fund for Innovation and Technology Development (FITD) end of 2013 & intensification of its activities after 2017
- Adoption of National Entrepreneurial Learning Strategy 2014 2020
- Introduction of course "Innovation" in Primary schools (IX grade) 2013
- Introduction of courses "Innovation and Entrepreneurship" in I, II and III grade of Secondary education 2013
- Intensive training of school teachers on Innovation and Entrepreneurship topics (organized by Bureau for Development of Education) > 2000 teachers





After 2010:

- Supported by the World Bank, new compulsory and progressively
 evaluated Entrepreneurship and Innovation curriculum was introduced
 in 2015 (the structure is presented on the next slide)
- Additional support on trainings and students competition by donor community - Junior Achievement program (USAID) and UPSHIFT program (UNICEF), NGO and business sector (NCDIEL, Macedonia2025, Banks, etc.)
- Very strong support by FITD financially supports all activities related to development of innovative thinking and entrepreneurial mindset among youth (domestic and international competitions, student fairs, trainings, etc.)

Study year	IX grade primary school (13 – 14 years old)	l Secondary School (14 – 15 years old)	II Secondary School (15 – 16 years old)	III Secondary School (16 – 17 years old)	IV Secondary School (17 – 18 years old)
Title course	Innovation	Innovation and Entrepreneurship	Innovation and Entrepreneurship	Innovation and Entrepreneurship	Business and Entrepreneurship
	Being Entrepreneurial	Entrepreneurial Community Experience	Entrepreneurial Business Experience	Entrepreneurial Management Experience	Entrepreneurial Leadership Experience
Year aim	This year students will design an event that showcases the economic opportunities that they have discovered in Macedonia and beyond.	This year students will develop a social / community action project – to solve a problem discovered in the community	This year the student's will develop a business project that connects with global economic opportunities that they have discovered.	This year students will develop and apply their entrepreneurial management skills – to develop a business idea over the year.	This year students will apply all of their prior learning to develop a company
Innovation & Creativity theme	Who am I, and who is an entrepreneur?	Innovation & Creativity – the base of the entrepreneurial process	Innovation & Creativity – Ideas and business opportunities	Innovation & Creativity – managing the innovation and creativity process	Innovation & Creativity – making the entrepreneurial process work
Context theme	What's out there?	Context & Environment – Social Entrepreneurship	Context & Environment – Global business opportunities	Context & Environment – Founder's dilemmas	Context & Environment – Customer development
Business understanding theme	How do we create value?	Introducing business modeling	Business modeling & the Start Up process	Developing & testing the business model	Running & adapting the business model
Finance theme	How does money, buying and selling work?	Managing finance & resources in a social economy	Managing finance & resources in a market economy	Managing finance & resources in a business	Sourcing finance & organizing resources in a business
Communication theme	What I have learned and where could it take me?	Business Communication – Engagement and involvement	Business Communication – Marketing, sales & customer relationships	Business Communication – developments & promotion	Creating and implementing a business communication strategy





- Support of diaspora to business plan competition of secondary students: members of Jury, Award money, mentorship, support to continue studying on international level (last 6 years)
- Direct scholarship and mentorship for students in secondary schools and universities
- Better utilisation of Erasmus + programs to link our students, researchers, teachers and start-up companies with international companies where people from North Macedonia work or are owners (https://www.erasmus-entrepreneurs.eu/, https://intervetwb.net/, https://www.macedonia2025.com/executive-study-tour/, etc.)
- To establish "diaspora fund" for financing projects that will support entrepreneurship education

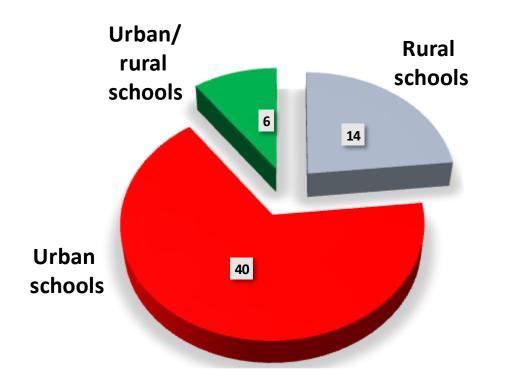
Entrepreneurship education in primary school

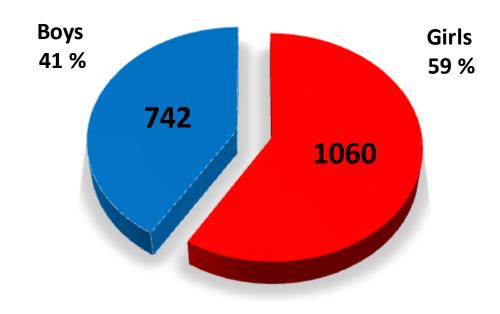


- In 2014 different topics of entrepreneurship were introduced in the curricula of Mathematics, Chemistry, Biology, Physics, Art and Informatics
- Teachers passed several trainings on new topics
- Still there is a need to support teachers with more trainings in this area
- In April June 2020 for a first time the level of entrepreneurship competences among 9th grade students was measured (1802 students ~ 8% of total population of students leaving primary education).
- EU based competence model EntreComp (15 competences) was used. This is a pilot testing within the project https://entrecompedu.eu/
- The preliminary results are presented for the first time here on the Balkan Forum



- 1802 students in 9th grade primary schools (13/14 years) that were involved on the course Innovation (total population is 19 600 students)
- 55 teachers from 60 schools in 23 municipalities







Entrepreneurial Competences - Students self-assessment





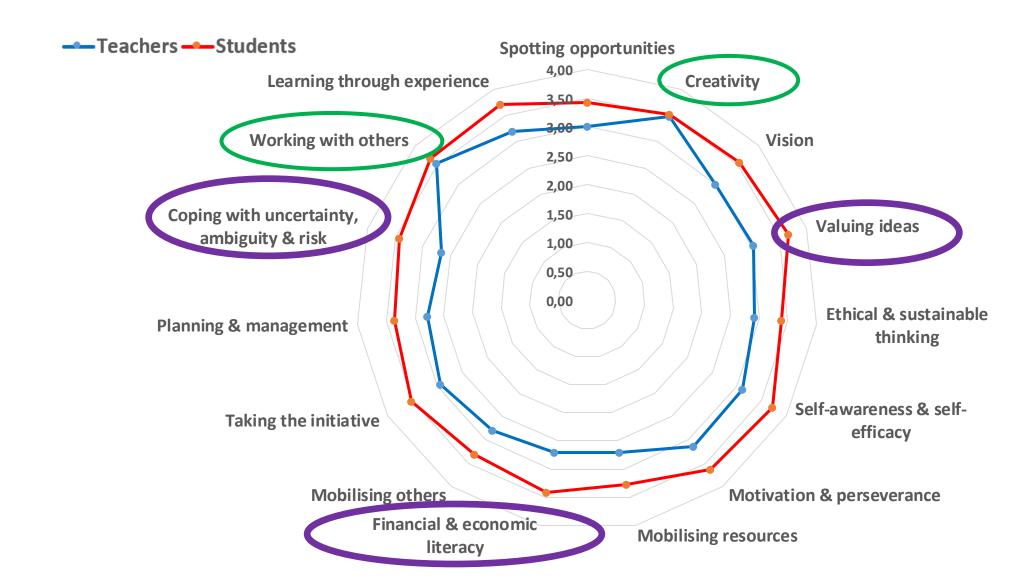
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Entrepreneurial Competences - teachers assessment



Entrepreneurship competences teachers vs. students assessment – June 2020







Lessons learned

- Teachers need higher support from school principles, state education authorities and business community in order to implement right entrepreneurial pedagogy (guest lecturers, company visits, etc.) in the schools
- More teachers' training is needed
- Measuring level of the students entrepreneurial competences at the end of primary school should become obligatory activity every year
- This is in line with the EU recommendations towards increasing the entrepreneurial attitudes among youth!













Thank you very much for your attention

Prof. d-r Radmil Polenakovik &

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